

# Air Force Space Command

Guardians of the High Frontier

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**U.S. AIR FORCE**

**Acquisition  
Management  
At The  
21<sup>st</sup> Space Wing**

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*Integrity - Service - Excellence*



# The Space Management Flight



22 SW

Lt Col Jack Feiler  
Commander, Space Management Flight  
1 Military, 1 Civilian Authorized  
(1 Military, 1 Civilian Assigned)

Mr. John Norrington  
Chief, Program Management Branch  
9 Civilians Authorized  
(11 Civilians Assigned\*)

Mr. Rod Barber  
Chief, Quality Assurance Branch  
11 Civilian Authorizations  
(8 Assigned)

Maj Chris Veronin (Inbound)  
Chief, Acquisition Support Branch  
1 Military, 4 Civilian Authorizations  
(0 Military, 4 Civilians Assigned)

\* Includes 1 student  
hire and 1 overhire



# Philosophy



Service Acquisition	System Acquisition
<b>Performance-Based Service Acq (PBSA)</b>	<b>Performance-Based System Acq (PBSA)</b>
<b>Program Executive Officer (PEO)</b>	<b>Program Executive Officer (PEO)</b>
<b>Service Program Office (SPO) -- e.g., Missile Warning &amp; Space Control SPO (the 21 SW mission)</b>	<b>System Program Office (SPO) -- e.g., Armaments SPO at Eglin</b>
<b>Service Program Director (SPD) -- e.g., 21 SMF/CC</b>	<b>System Program Director (SPD) -- e.g., APD/CC (in this case, the director is a Product Group Manager)</b>
<b>Program Manager (PM) -- e.g., 21 SMF/SMSM (Thule BOMS)</b>	<b>Program Manager (PM) -- e.g., AAC/WMG (Precision Strike Systems)</b>
<b>Integrated Product Team (IPT) -- Mission Management Team (MMT)</b>	<b>Integrated Product Team (IPT) -- Program Specific</b>



# Space Management Flight Manning



- **Each Branch Selectively Manned by Area of Expertise**
  - All Assigned Program Managers are GS-301s
  - All Assigned Quality Assurance Specialists are GS-1910s
  - **Acquisition Support Branch Manned Based on Required Skills**
    - 2 Financial Analysts (1 Assigned part time, 1 Hiring Action)
    - 1 Quality Assurance Director
    - 1 QA Program Coordinator
    - 1 QA Trainer



# Program Management Structure



- In Coordination with 21 CONS, We Have Established Mission Management Teams (MMT) to Support Our Geographically Separated Units
  - Each MMT Consists of the Program Manager, Contracting Officer & Specialist, and Quality Assurance Specialist
  - Co-locating Each MMT to One Physical Setting
  - Single Phone Line Access to Any MMT Member
    - If One Person Gone, We Still Have a Single Face to the User—Whoever Answers Phone Takes the Action to Reply, No “Please Call Back”
  - Ideally, Each MMT Would Have Representation from All Functional Areas, as is Done in System Acquisition SPOs
- Setting Up 10 MMTs; Established Two to Date (Awaiting Furniture Reconfiguration for Remainder)



# Challenges to Operations



- Getting Recognition of Our Operation is Difficult
  - New Draft AFI 63-124 Makes No Mention of an Office Such as Ours
  - Lack of Understanding on Part of Both Our Suppliers and Our Customers as to Our Function—Not Spelled Out in Any Formal Documents
- We Submitted An Eagle Look Proposal to Air Force Inspection Agency—Partially Adopted (Attached)—No Feedback to Date
- Inconsistent Guidance on Applicability of AFIs (See Attached Samples)
- No HQ AFSPC Advocate in Acquisition
- Our Program Management Branch is Currently Staffed With GS-301s, Not GS-1101s
  - Precludes Easy Access to DAU / DSMC Courses
- Our GS-0560 (Financial Analyst) is Not A Member of the Acquisition Workforce
  - Precludes Easy Access to DAU / DSMC Courses

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**Thank  
You!**

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